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Control 446443  
 4 December 1953

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MEMORANDUM FOR: Dr. Norris G. Kenny  
 Office of the Assistant Secretary of Defense

SUBJECT : Respective Responsibilities of the EIC and  
 IWG in the Study of Relatively Long-Term  
 Problems

1. Your memorandum of 23 November suggests some confusion as to the respective responsibilities of EIC and IWG, and of their subgroups - as discussed in the minutes of the third meeting of the IWG Subgroup on External Financial Operations of the Soviet Bloc, 29 October 1953 (Control 446253, paragraph 4). As I understand it, your specific concern is at the statement that the EIC or one of its subgroups "might...be designated" to undertake a particular long-term study in which there were IWG interests; and you are questioning whether IWG or EIC is responsible for deciding which organization should undertake a given long-term study.

2. Actually, it appears to me that the terms of reference of the IWG (IAC-D-53/1, 25 July 1952, paragraph 3) are quite clear in this respect, stating in paragraph 3:

"The IWG will not supplant any other inter-agency intelligence arrangements, but will make use of the existing intelligence facilities of the Government, including appropriate interagency committees and working groups."

3. This means to me simply that IWG, before undertaking any long-term studies on its own will check as to what other Government agencies may already be doing or planning to do in the same general field. Thus, to the extent that the EIC or its subgroups is prepared to undertake a long-term study in a field of common interest, the IWG would normally make use of EIC facilities. If a given study (or parts of it) were beyond EIC responsibility, interest or capacities, the IWG would look elsewhere or make its own study on those particular problems. Any duplication in actual work is avoided in practice by informal consultation. I have checked my views in this matter with the Chairman of the DG and he concurs in these conclusions.

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4. I hope you will feel that this explanation will meet your needs in connection with the "management inquiry" to which you referred. The EIC and the INO have existed together for almost a year and a half in complete harmony and without duplication of effort.

Otto E. Guthe  
Assistant Director  
Research and Reports

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